I. DESCRIPTION OF WORK

Positions in this banded class plan, develop, direct and oversee the purchasing activities, functions and programs and processes within a State agency, university, or institution. Work involves development and implementation of purchasing policies, internal operating policies, procedures and guidelines, administration of the procurement program in compliance with applicable Federal and State statutes and regulations, and establishment of policy and procedure for inventory and property management or other assigned services. Work may involve development and execution of difficult and/or complex procurement contracts. Work may involve the oversight of warehousing, receiving, surplus functions, and other auxiliary functions. Work is accomplished within the limitations of authority specified by statute and by the North Carolina Division of Purchase and Contract policy and procedure to provide the development of financially sound procurement programs and services.

II. ROLE DESCRIPTIONS BY COMPETENCY LEVEL

| Contributing | Journey | Advanced |
|--|--|--|
| Positions at this level are responsible for directing and coordinating purchasing and related functions and serving as a Manager or Assistant Director in a larger operational unit. A substantial knowledge of the organization, its mission and its relationship with clients and constituents is required. Integral knowledge of purchasing theories, best practices, emerging trends, methodologies and their applications to Purchasing function is required. Positions establish and administer policy and procedures and supervise and direct the work of others. | Positions at this level serve as an Assistant Director or may serve as Director in a larger operation of some scope and complexity (i.e., complex service contracts, advanced material usage analysis and requisitioned items and fund allocations). This level requires a more strategic focus and involves less day-to-day operations of the purchasing function. These positions follow market conditions, price trends, or markets in order to conduct the more complicated or crucial acquisitions. Positions may develop, review and negotiate contracts for complex matters. They stay current and abreast of any changes to laws and regulations. Positions research and analyze data to identify market trends and ascertain buying habits to maximize efficiencies. These positions may serve as a Duty Officer and work with customs broker, requiring an understanding of applicable U.S. Customs policies, practices, laws and regulations. | Positions at this level serve as a Director in an operation of considerable scope and complexity with a variety of related functions. These positions may have management oversight of warehousing, receiving, surplus functions, and other auxiliary functions. Positions follow market conditions, price trends, or markets to conduct the more complicated or crucial acquisitions. |

III. COMPETENCIES

| Competency | Definition |
|-------------------------------------|---|
| Knowledge - Professional | Possession of professional skill and/or knowledge of purchasing laws, policies, regulations, practices and agency/university policies and procedures. Knowledge of accounting principles and methods in relation to purchasing. Knowledge of applicable sources, prices, market factor and product characteristics of commodities/contracts. Knowledge of business practices and automated, integrated systems. |
| Planning & Organizing Work | Ability to develop plans to accomplish work operations and objectives. Ability to arrange and assign work to use resources efficiently. Ability to develop strategic plans, organizational structures, and systems to fulfill legislative or mission driven organizational goals. |
| Financial & Business Accountability | Knowledge of appropriate business practices and procedures. Ability to allocate resources, plan procurement and oversee budgets and contracts to ensure fiscal stability of the organization. |
| Human Resources Management | Ability to assign work and to establish work rules and acceptable levels of quality and quantity of work. Ability to review work and evaluate performance of others, and to develop individuals' competencies. |
| Leadership/Communication | Skill and ability in coordinating, facilitating, and participating in a collaborative approach to the completion of tasks or assignments. Ability to develop and maintain strong relationships with departmental personnel, vendors and other customers/clients. Ability to establish and maintain effective working relationships with associates, officials and vendors. |

Note: Not all competencies apply to every position/employee; evaluate only those that apply. Competency statements are progressive.

IV. COMPETENCY STATEMENTS BY LEVEL

Knowledge – Professional

Possession of professional skill and/or knowledge of purchasing laws, policies, regulations, practices and agency/university policies and procedures. Knowledge of accounting principles and methods in relation to purchasing. Knowledge of applicable sources, prices, market factor and product characteristics of commodities/contracts. Knowledge of business practices and automated, integrated systems.

| Contributing | Journey | Advanced |
|--|--|---|
| Thorough knowledge of state and federal purchasing rules and regulations governing the area of work. | Extensive knowledge of state and federal purchasing rules and regulations governing the area of work. | Knowledge to develop longer term, leading- practice approaches to managing purchasing activities. Expert knowledge to define and |
| Thorough knowledge of applicable sources, prices, market factor and product characteristics of commodities/contracts. Thorough knowledge of applicable accounting | Extensive knowledge of applicable sources, prices, market factor and product characteristics of commodities/contracts. Extensive knowledge of applicable accounting | understand state, national and/or global supply landscape; understand cost drivers, and share data. Deep understanding and knowledge base of |
| systems. Knowledge to participate in the selection and adaptation of information technology and | systems. Knowledge sufficient to determine applicable information technology and internal controls to | external commodity markets and potential market impacts and other effects to maximize cost opportunities. |
| internal controls to meet work needs. Thorough knowledge of the organization, its mission, its relationship with clients and | meet work needs. Substantial knowledge of the organization, its mission, its relationship with clients and | Subject matter expert and knowledge to champion applicable information technology and internal controls to meet work needs. |
| constituents. | constituents. May require some knowledge of applicable U.S. Customs policies, practices, laws and | Expert knowledge of the organization, its mission, its relationship with clients and constituents. |
| | regulations. | Knowledge of applicable U.S. Customs policies, practices, laws and regulations. |

Planning & Organizing Work

Ability to develop plans to accomplish work operations and objectives. Ability to arrange and assign work to use resources efficiently. Ability to develop strategic plans, organizational structures, and systems to fulfill legislative or mission driven organizational goals.

| Contributing | Journey | Advanced |
|--|---|--|
| Ability to utilize organizational skills to develop work plans and accomplish established goals and outcomes. Ability to supervise the completion of assigned projects/programs according to plans. Ability to effectively lead and manage work activities and apply knowledge and expertise to achieve operational goals. Ability to participate in the preparation, management and facilitation of site-visits and pre-bid conferences in preparation of the quote, bid and proposal process, ensuring all vendors receive the best and most current information before submitting a response. | Ability to develop, organize and manage plans and complex projects. Ability to manage change as required to complete work in a dynamic environment. Ability to effectively direct operations in order to achieve goals. Ability to participate in organization-wide planning and development activities as assigned. Ability to prepare, manage and facilitate sitevisits and pre-bid conferences in preparation of the quote, bid and proposal processes, ensuring all vendors receive the best and most current information before submitting a response. | Ability to continually seek innovative approaches through a variety of strategies to streamline work processes and operations. Ability to advise senior management to achieve organizational goals. Ability to expertly prepare, manage and facilitate site-visits and pre-bid conferences in preparation of the quote, bid and proposal processes, ensuring all vendors receive the best and most current information before submitting a response. |

Financial & Business Accountability

Knowledge of appropriate business practices and procedures. Ability to allocate resources, plan procurement and oversee budgets and contracts to ensure fiscal stability of the organization.

| Contributing | Journey | Advanced |
|--|--|---|
| Ability to set goals for section with minimal input from senior management. | Ability to develop key business performance measures and create systems to track and | Ability to identify long-term goals and objectives and determine the best approach |
| Ability to participate in financial/budgetary and administrative criteria for program funding and control. Ability to participate in financial/budgetary and administrative criteria for program funding and control. | communicate progress. Ability to establish financial/budgetary and administrative criteria for program funding and control. Ability to research and analyze data to identify market trends and buying habits to maximize efficiencies. | for achieving those goals and objectives. Ability to identify financial/budgetary principles. Ability to respond to current business ethics and social responsibility issues. Ability to work closely with other business functions, units and/or agencies, to identify and drive best value opportunities. |

Human Resources Management

Ability to assign work and to establish work rules and acceptable levels of quality and quantity of work. Ability to review work and evaluate performance of others, and to develop individuals' competencies.

| Contributing | Journey | Advanced |
|---|--|---|
| Ability to actively listen to others' concerns and provide constructive feedback to staff to facilitate their professional growth and development. Ability to recruit, select, and take steps to retain high performing employees. Ability to identify employee learning opportunities to increase professional growth and skills development. Ability to identify and address performance and/or interpersonal work-related concerns. | Ability to facilitate subordinates' professional growth and development in primary or multiple units. Ability to actively identify applicants and takes steps to retain high performing employees. Ability to utilize proactive leadership techniques to prevent performance and/or interpersonal work-related problems with employees. Ability to serve as a coach to staff by enabling self-sufficiency in employees to make decisions and take action. | Ability to implement integrated talent management strategies and/or systems designed to increase workplace productivity by developing improved processes for attracting, developing, retaining and utilizing people with the required skills and aptitude to meet current and future business needs. Ability to identify long-range succession plans and cultivate, whenever practical, a supply of internal applicants to meet those future needs. Ability to anticipate the future needs and assist in finding, assessing and developing the human capital necessary to the strategy of the department. Ability to foster a work culture of beliefs, values and practices adopted to directly influence employee conduct and behavior. Skill in conflict resolution, collaboratively resolving conflicts by managing reactions, perceptions and behaviors in order to resolve workplace conflicts. |

Leadership/Communication

Skill and ability in coordinating, facilitating, and participating in a collaborative approach to the completion of tasks or assignments. Ability to develop and maintain strong relationships with departmental personnel, vendors and other customers/clients. Ability to establish and maintain effective working relationships with associates, officials and vendors.

| Contributing | Journey | Advanced |
|--|---|--|
| Ability to select and effectively convey technical information and concepts both verbally and in writing when working with staff, management, clients, vendors and the public. Ability to maintain professional relationships with internal and external customers consistent with best practices and organizational strategic goals. Ability to demonstrate professionalism when responding to or providing solutions to customers, co-workers and others. | Ability to effectively lead and manage supervisors by originating, selecting and conveying comprehensive program concepts both verbally and in writing to achieve the desired outcome. Ability to build and maintain management awareness and support. Ability to understand and implement professional relationships with internal and external customers consistent with best practices and organizational strategic goals. Ability to take initiative and action that will ensure customer satisfaction in all phases of operation. Ability to identify and resolve issues that may negatively impact customer service. | Ability to determine direction by influencing groups and directing these groups toward a specific goal or mission. Ability to create a work environment that empowers employees to make decisions that affect their work. Ability to develop organizational standards and best practices for professional relationships with internal and external customers. Ability to monitor and ensure adherence to established standards. Ability to identify and resolve organization-wide customer service issues. Ability to model and promote positive customer relationships with internal and external customers. |

V. MINIMUM TRAINING & EXPERIENCE:

Bachelor's degree in a related discipline; or equivalent combination of training and experience. All degrees must be received from appropriately accredited institutions.

Note: This is a generalized representation of positions in this class and is not intended to identify essential work functions per ADA. Examples of competencies are primarily those of the majority of positions in this class, but may not be applicable to all positions.