



THE UNIVERSITY *of* NORTH CAROLINA
GREENSBORO

Human Resources

**UNIVERSITY SHRA EMPLOYEE
ANNUAL PERFORMANCE APPRAISAL PROGRAM**

**SAMPLE
BUILDING & ENVIRONMENT
SERVICES TECHNICIAN
(ADVANCED)**

ANNUAL APPRAISAL FORM

BUILDING & ENVIRONMENTAL SERVICES TECHNICIAN (ADVANCED)

Division of Vice Chancellor for Finance & Administration, Facilities Services / Building & Environmental Services

Housekeeping Services is comprised of a staff of more than 400 employees who provide cleaning service and floor care to over 40,000 campus customers in the maintenance and operation of the University's 8 million plus sq. ft. across approximately 250 teaching, research, medical, administrative, residential, athletic, and library buildings.

The position provides daily routine and detail cleaning of campus building interior and exterior areas. This position also serves as an on-site lead worker for one or more teams of Housekeepers (5-15 employees), including duties for: coordinating daily routine and detail cleaning; monitoring workplace safety; coordinating work assignments; preparation and inventory of supplies and distribution trays; and conducting on-the-job training.

1	40%	<p>CLEANING & MAINTENANCE</p> <ul style="list-style-type: none"> • Performs daily routine and detail cleaning of campus building interior and exterior areas assigned by supervisor including but not limited to offices, lounges, restrooms, student housing, classrooms, laboratories, entrances, exits, and stairways. • Performs general duties including vacuuming, sweeping, mopping, dusting, trash removal and related duties using department-determined cleaning methods. • Organize and maintain custodial closet. • Stock and label housekeeping products and supplies, including but not limited to cleaning solutions, toilet tissue, and paper towels to ensure ample supply to carry out duties. • Inspects and cleans equipment and ensures equipment is operational daily. • Reports any needed repairs to Zone Manager (ZM).
2	40%	<p>LEAD WORKER</p> <ul style="list-style-type: none"> • Coordinates work and cleaning process of the housekeepers for specific teams assigned to the area. Leads assigned personnel to accomplish non-routine cleaning and special projects. • Serves as a liaison between crew and the ZM, inspects assigned areas and provides input to ZM on the quality and quantity of daily work produced by the team. • Instructs and assists housekeepers as needed in cleaning procedure and techniques by applying department-determined cleaning methods. Assists ZM with training employees, with verification and certification of employee cleaning practices and responsibilities. • Work with Housekeeping management and other campus staff to resolve customer needs and may serve as a liaison to building contacts for emergencies and service calls. • Responsible for simple recordkeeping including daily entries in the filter/solution change log; maintaining/evaluating equipment/supply logs; and completing inventory of distribution trays. • Assists ZM with ordering, distribution, and storage of chemicals, tools, equipment, and supplies.
3	10%	<p>SAFETY</p> <ul style="list-style-type: none"> • Provides safety training to assigned staff as required. • Mixes and uses cleaning chemicals, supplies and operating equipment in accordance with manufacturer's label. • Wears proper personal protective equipment (PPE) as required (gloves, goggles, safety shoes). • Ensures wet floor signs are out and visible when performing floor maintenance duties. • Reports injuries to ZM immediately and may assist ZM in addressing workplace accidents. • Custody of University keys/card access and other university equipment and supplies; may issue, receive, and secure keys for assigned areas.
4	10%	<p>ADDITIONAL DUTIES</p> <ul style="list-style-type: none"> • May include individual or group project work such as clean baseboards; strip and refinish floors as needed; short-staffing duties; emergency clean-up; department committees; etc. • May transport employees and equipment to and from worksites as necessary.

University SHRA Annual Performance Appraisal Form

ANNUAL PERFORMANCE APPRAISAL CYCLE <i>(Dates From/To):</i>		04-01-2017	to	03-31-2018
Dept. Name:	Environmental Services	Employee Name:	Simone Cree	
Dept. #:	712004	Employee ID:	1234-56789	Position #: 9999555
Supervisor Name:	Ned Nash	Employee Classification:	Building & Env. Services Technician	
Supervisor Title:	Zone Manager	Competency Level:	Advanced	

PART 1: PERFORMANCE PLAN (see instructions on page 2)

<ul style="list-style-type: none"> Review the Institutional Goals with the employee. Define the Individual Goals for the employee (no less than 3, no more than 5). Provide Talent Development Goals, as needed. 	<ul style="list-style-type: none"> Indicate below the Weight of each goal toward the Final Overall Rating. Each goal must be at least 5%. The total weight of the Institutional Goals must equal 50%. The total weight of the Individual Goals must equal 50%.
--	---

Type of Plan:	Initial Performance Plan:	X	Revised Plan during Performance Cycle:
----------------------	----------------------------------	----------	---

PART 2: INSTITUTIONAL GOALS (see instructions on page 2)

Review the institutional goals with each employee. Discuss these goals in relationship to the duties on the employee's position description. Provide additional clarification of specific expectations as needed. Weight each goal.

EXPERTISE	ENTER WEIGHT:	10%
<ul style="list-style-type: none"> a. Precision: Produces work that is accurate, thorough, and demonstrates sufficient analysis and decision-making to meet the requirements of the employee's position and profession. b. Resourcing: Makes efficient and appropriate use of materials and documents work appropriately. c. Innovation: Looks for ways to improve efficiency or quality. d. Development: Maintains technical skills and relevant professional credentials. 		
ACCOUNTABILITY	ENTER WEIGHT:	10%
<ul style="list-style-type: none"> a. Productivity: Completes required volume of work by established deadlines and stays productive throughout workday. b. Autonomy: Generally completes work with few reminders and/or infrequent oversight. c. Prioritizing: Takes sufficient/appropriate measures to plan and organize work, prioritize tasks, and set realistic goals. d. Coordination: Seeks needed information to complete work and timely communicates status with relevant parties. 		
CUSTOMER-ORIENTED	ENTER WEIGHT:	10%
<ul style="list-style-type: none"> a. Clarity: Listens to determine the most effective way to address customer needs and concerns. b. Awareness: Shows a solid understanding of customer needs, seeks out customer input to better understand needs, and develops ideas to meet those needs. c. Attentiveness: Follows through on commitments, despite time pressures or obstacles, and maintains relevant communication with customers until job is completed. d. Diplomacy: Maintains a professional and respectful tone and exhibits diplomacy when dealing with frustrated individuals or during sensitive or confrontational situations. 		

University SHRA Annual Performance Appraisal Form

ANNUAL PERFORMANCE APPRAISAL CYCLE <i>(Dates From/To):</i>		04-01-2017	to	03-31-2018
Dept. Name:	Environmental Services	Employee Name:	Simone Cree	
Dept. #:	712004	Employee ID:	1234-56789	Position #: 9999555
Supervisor Name:	Ned Nash	Employee Classification:	Building & Env. Services Technician	
Supervisor Title:	Zone Manager	Competency Level:	Advanced	

TEAM-ORIENTED	ENTER WEIGHT:	10%
<ul style="list-style-type: none"> a. Collegiality: Communicates and engages directly, clearly, and tactfully with colleagues. b. Collaboration: Provides feedback and healthy dialogue on performance and operational issues, as requested, willingly adapts to change, and adheres to decided actions. c. Contribution: Makes decisions with others in mind, and willingly performs additional duties when team members are absent, during times of increased workload, or as otherwise required by management to meet business needs. d. Attendance: Absences are infrequent and do not place an undue burden on supervisor or colleagues. 		

COMPLIANCE & INTEGRITY	ENTER WEIGHT:	10%
<ul style="list-style-type: none"> a. Policy: Complies with personnel and equal opportunity policies, including prohibitions on harassment, discrimination, and workplace violence, and all other policies, including appropriate use of university resources. b. Safety: Complies with all safety requirements for the position, including successful completion of training and proper use of personal protective equipment. c. Ethics: Chooses ethical actions, even under pressure, avoids situations considered inappropriate or that present a conflict of interest, holds self and others accountable for ethical decisions. d. Respect: Appreciates individual and cultural differences and treats all people with dignity and respect. 		

SUPERVISION <i>(for supervisors only)</i>	ENTER WEIGHT:	n/a
<ul style="list-style-type: none"> a. Oversight: Provides adequate stewardship of assigned resources, including budget, space, equipment, and staffing. b. Goal-Setting: Provides clear objectives that foster work unit development and align with University values and goals. c. Managing Talent: Provides candid, timely, and constructive feedback on performance and behavior, hires individuals with the qualities and skillsets for success, and contributes to meeting University's EO and affirmative action goals. d. Leading: Serves as role model and engenders trust, commitment, and civility. 		

PART 3: INDIVIDUAL GOALS	<i>(see instructions on page 2)</i>
Set 3 to 5 individual goals for each employee based on key business needs and strategic goals. Weight each goal.	

GOAL #1 -- Title:	QUALITY ASSURANCE	ENTER WEIGHT:	20%
Description:	Score 80-90% on each monthly Team Checklist to ensure consistency in our cleaning practices so that our buildings are clean and safe for our customers. Any issues noted on Team Checklist must be resolved immediately and will be rechecked by the Zone Manager within five business days.		

GOAL #2 -- Title:	ATTENDANCE	ENTER WEIGHT:	20%
Description:	Adhere to the Facilities Services Attendance Policy and maintain an overall attendance record of 85-90% for the performance cycle to ensure service delivery and fair distribution of work among		

University SHRA Annual Performance Appraisal Form

ANNUAL PERFORMANCE APPRAISAL CYCLE <i>(Dates From/To):</i>		04-01-2017	to	03-31-2018
Dept. Name:	Environmental Services	Employee Name: Simone Cree		
Dept. #:	712004	Employee ID:	1234-56789	Position #: 9999555
Supervisor Name:	Ned Nash	Employee Classification: Building & Env. Services Technician		
Supervisor Title:	Zone Manager	Competency Level: Advanced		

	team members. Attendance averages will be reviewed quarterly with each employee. Absences due to Adverse Weather or Family/Medical Leave will not be included in total absences.
--	--

GOAL #3 -- Title:	SAFETY TRAINING	ENTER WEIGHT:	10%
Description:	Attend 80-89% of all scheduled safety trainings and receive a passing score on all exit quizzes to ensure your safety knowledge is being maintained so that you are working safely. Missed trainings made up within 30 days of the scheduled date will count toward meeting the expectation.		

GOAL #4 -- Title:	n/a	ENTER WEIGHT:	
Description:			

GOAL #5 -- Title:	n/a	ENTER WEIGHT:	
Description:			

PART 4: TALENT DEVELOPMENT PLAN	(see instructions on page 2)
--	------------------------------

At the beginning of the performance cycle, the supervisor should discuss development opportunities with the employee and list below any development activities established for the current cycle. Include resources that will be provided to the employee and indicate deadlines as needed. Progress under the talent development plan should be discussed periodically with the employee.

Simone has expressed interest in becoming a Zone Manager, so I would like her to complete at least three supervisory and/or HR Policy training programs offered through the Human Resources Office during this performance cycle.

PART 5: SIGNATURES FOR PERFORMANCE PLAN	(see instructions on page 2)
--	------------------------------

2nd – Level Supervisor:		Date:	
Supervisor:		Date:	
Date of Review Session with Employee:			
Employee Acknowledgement: I acknowledge that I have received this performance plan and that if I choose, I may write additional comments to include with this document.		(Check this box if you are attaching comments.)	
Employee:		Date:	

University SHRA Annual Performance Appraisal Form

ANNUAL PERFORMANCE APPRAISAL CYCLE <i>(Dates From/To):</i>		04-01-2017	to	03-31-2018
Dept. Name:	Environmental Services	Employee Name:		Simone Cree
Dept. #:	712004	Employee ID:	1234-56789	Position #: 9999555
Supervisor Name:	Ned Nash	Employee Classification:		Building & Env. Services Technician
Supervisor Title:	Zone Manager	Competency Level:		Advanced

PART 6: OFF-CYCLE REVIEWS	(see instructions on page 2)
---------------------------	------------------------------

Document all off-cycle reviews completed during the performance cycle.

Date of Review	Interim	Probationary	Other	Supervisor Initials	Employee Initials
06-30-17		x		NEN	SRC
Comments:	Simone has completed all of her training modules and understand the operational aspects of the job well. She has quickly gotten to know her customer contacts and is establishing good working relationships with them. Attendance: 95%				

Date of Review	Interim	Probationary	Other	Supervisor Initials	Employee Initials
10-15-17	X	X		NEN	SRC
Comments:	Simone continues to meet expectations. I'm getting excellent comments from her building contacts. There have been a few bumps in the road in motivating her co-workers. Simone sometimes loses patience with employees who do not understand as quickly as she does. In one instance, she met with the employee again to address the concern and that interaction went much better. Simone completed the giving effective feedback training program this quarter. Attendance: 89%				

Date of Review	Interim	Probationary	Other	Supervisor Initials	Employee Initials
01-25-18		X		NEN	SRC
Comments:	Simone is generally meeting expectations. Her customer contacts are still strong. She trained two new employees this quarter and did well in teaching them the techniques and protocols. General interactions with her co-workers have been better this quarter, but Simone needs to adapt to their styles more to help them listen to her better. Checklists and Safety training goals are currently at the exceeding expectations level. In the past several months, Simone has called out or been late, but has not consistently called in before her shift start time to let me know. It is very important to our work coordination that I am aware of this before the work day begins, so there will need to be improvement in this area. Attendance: 81%				

University SHRA Annual Performance Appraisal Form

ANNUAL PERFORMANCE APPRAISAL CYCLE <i>(Dates From/To):</i>		04-01-2017	to	03-31-2018
Dept. Name:	Environmental Services	Employee Name:	Simone Cree	
Dept. #:	712004	Employee ID:	1234-56789	Position #: 9999555
Supervisor Name:	Ned Nash	Employee Classification:	Building & Env. Services Technician	
Supervisor Title:	Zone Manager	Competency Level:	Advanced	

PART 7: ANNUAL PERFORMANCE APPRAISAL (see instructions on page 2)

- | | |
|---|--|
| <ul style="list-style-type: none"> • Rate each Individual and Institutional Goal. <ul style="list-style-type: none"> ▪ 1 = Not Meeting Expectations ▪ 2 = Meeting Expectations ▪ 3 = Exceeding Expectations • Multiply the Weight by the Rating to get the Score for each goal. Use two decimal places. (Example: 10% x 2 = 0.20) | <ul style="list-style-type: none"> • Add all of the Scores together to assign a Final Overall Rating. <ul style="list-style-type: none"> ▪ 1.00 to 1.69 = Not Meeting Expectations ▪ 1.70 to 2.69 = Meeting Expectations ▪ 2.70 to 3.00 = Exceeding Expectations • Provide comments and signatures on the next page. |
|---|--|

#	INSTITUTIONAL GOALS	(see descriptions in performance plan)	Weight	x	Rating	=	Score
1	Expertise		10%	x	3	=	0.30
2	Accountability		10%	x	2	=	0.20
3	Customer-Oriented		10%	x	3	=	0.30
4	Team-Oriented		10%	x	2	=	0.20
5	Compliance & Integrity		10%	x	2	=	0.20
6	Supervision <i>(if applicable)</i>		-	x	-	=	-

#	INDIVIDUAL GOALS	(title only from performance plan)	Weight	x	Rating	=	Score
1	Quality Assurance		20%	x	3	=	0.60
2	Attendance		20%	x	2	=	0.40
3	Safety Training		10%	x	3	=	0.30
4	n/a		-	x	-	=	-
5	n/a		-	x	-	=	-

FINAL OVERALL RATING	(mark the appropriate rating based on total score)	TOTAL SCORE	=	2.5
-----------------------------	--	--------------------	---	------------

Has the employee received a disciplinary action during this performance cycle <u>and/or</u> received any rating of 1 (Not Meeting Expectations) on this appraisal? If YES , then the final overall rating <u>cannot</u> equal Exceeding Expectations, regardless of the total score.	YES	
	NO	X

NOT MEETING EXPECTATIONS		MEETING EXPECTATIONS	X	EXCEEDING EXPECTATIONS	
--------------------------	--	----------------------	----------	------------------------	--

OR: Employee was not evaluated due to ...	Insufficient Time	On Extended Leave
---	-------------------	-------------------

University SHRA Annual Performance Appraisal Form

ANNUAL PERFORMANCE APPRAISAL CYCLE <i>(Dates From/To):</i>		04-01-2017	to	03-31-2018
Dept. Name:	Environmental Services	Employee Name:	Simone Cree	
Dept. #:	712004	Employee ID:	1234-56789	Position #: 9999555
Supervisor Name:	Ned Nash	Employee Classification:	Building & Env. Services Technician	
Supervisor Title:	Zone Manager	Competency Level:	Advanced	

PART 8: SUPERVISOR COMMENTS ON EMPLOYEE'S PERFORMANCE

Simone has adjusted well to the Team Leader role in our Zone. She very quickly developed strong and positive relationships with her building contacts, and I have received many positive comments from them about her responsiveness, courteousness and attention to detail. She quickly got up-to-speed on our team cleaning model, works efficiently, and has done well in spot-training technique with the staff. When employees are absent, she has been very helpful to me in quickly determining ways to accomplish and assign the work.

Although Simone met our attendance goal expectations, she has been slow to contact me if she is going to be out or late, often calling out after the start of her work shift, which doesn't allow as much time to plan for her absence and attend to her duties. This is particularly important in the crew leader position.

Simone is still adjusting to being in a leadership role in the Zone and balancing her relationships with other employees. She is always helpful to her team, but is still learning how to adjust her communication styles to coach other staff. She has had some difficult interactions with several co-workers that resulted from some misunderstandings and misperceptions. I encourage her to find more opportunities to have conversations with co-workers that are not always about work assignments and apply some of her strong customer service skills to her coworker relationships.

Simone is doing a good job learning the University and Facilities policies and procedures, and I encourage her to continue to build her knowledge base so that she can apply it more readily across the Zone.

Goal 1: 92.0%

Goal 2: 87.5%

Goal 3: 92.0%

PART 9: SIGNATURES FOR ANNUAL PERFORMANCE APPRAISAL

2nd – Level Supervisor:		Date:	
Supervisor:		Date:	
Date of Annual Performance Appraisal Review Session with Employee:			
Employee Acknowledgement: I understand my signature below indicates: that I have received this annual performance appraisal, that my signature does not necessarily imply my agreement with the ratings given or the comments included, and that if I choose, I may write a response to include with this appraisal document.			(Check here if you are attaching comments.)
Employee:		Date:	

PART 10: APPEAL RIGHTS

For information on applicable appeal rights, please refer to the University System SHRA Employee Grievance Policy.